	SCHOOL IMPROVEMENT PLAN								
School Name: Pic	ckens	High School		District Name: Pickens County					
Principal Name:	Principal Name: Eddie McDonald			School Year: 2013	3-14				
Title I Schoolwide Program Title I Targe				ed Assistance Non-Title I School					
	ESEA WAIVER ACCOUNTABILITY STATUS (Based on 2012 Data) (Check all boxes that apply and provide additional information if requested.)								
Priority School (SIG) Priority (Graduati				uation Rate)	I	Priority (Achievement)			
Alert	Scho	ol (Use 2012	Data)	Focus School (Use 2012 Data)					
Subject Alert		List Subject(s)		Graduation Gap		List High and Low Sub-Groups with Percentages			
Sub-Group Alert		List Sub-Group(s	)	Achievement Gap		List High and Low Sub-Groups with Percentages			
Graduation Alert List Sub-Group(s)									
Principal's Signat	ure:					Date:			
Title I Director's S	Signat	ure:		Date:		Date:			
Superintendent's	Signat	ure:				Date:			

Note: Double clicking on the gray squares brings up the option to mark the squares.

#### **SMART GOALs:**

- Increase % of Meets and Exceeds on the following sub groups on the EOCT from 2012-13 to 2013-14
  - 9<sup>th</sup> Literature: All Students Exceeds from 38% to 41%
  - 9<sup>th</sup> Literature: Students with Disabilities from 56.7 % to 61.8%
  - o 9<sup>th</sup> Literature: Retained Students meets and/or exceeds from 66.6% to 70%
  - o 11<sup>th</sup> Literature: All Students Exceeds from 36% to 39%
  - 11<sup>th</sup> Literature: Meets and/or Exceeds for Students with Disabilities from 60% to 66.4%
  - o Physical Science: All Students Exceeds from 53% to 56%
  - o Biology: All Students Exceeds from 32% to 35%
  - Biology: Meets and/or Exceeds for Students with Disabilities from 44.7% to 55.1%
  - o Biology: Gifted Students Exceeds from 74.6% to 90%
  - Coordinate Algebra: All Students Exceeds from 6% to 9%
  - Coordinate Algebra: Meets and Exceeds for Economically Disadvantaged Students from <u>27.7%</u> to <u>37%</u>
  - Coordinate Algebra: Meets and Exceeds for Students with Disabilities from 3.2% to 6.8%
  - Coordinate Algebra: Gifted Students from 16.1% to 30%
  - o Analytic Geometry: From Not applicable due to lack of data to 9%
  - o US History: All Students Exceeds from 50% to 53%
  - US History: Meets and/or Exceeds for Students with Disabilities from 40.6% to 56.3%
  - O US History: Gifted Students Exceeds from 87.8% to 90%
  - o US History: Retained Students Meets and/or Exceeds from 66.6% to 70%
  - o Economics: All Students Exceeds from 47% to 50%
  - Economics: Meets and/or Exceeds for Students with Disabilities from 40.9% to 52.7%
  - o Economics: Retained Students Meets and/or Exceeds from 60% to 70%
- Decrease % of DNM on EOCT from 2012-13 to 2013-14
  - o 9<sup>th</sup> Literature: From <u>11%</u> to <u>6%</u>
  - o 11<sup>th</sup> Literature: From 7% to 5%
  - o Physical Science: From 13% to 8%
  - o Biology: From 17% to 12%
  - Coordinate Algebra: From 49% to 44%
  - o Analytic Geometry: Not applicable due to lack of data.
  - o US History: From 20% to 15%
  - o Economics: From <u>15%</u> to <u>10%</u>

fative: Organize and sequence GPS CCGPS for core content areas and what student should know, erstand, and do.		Resources		Artifacts	Evidence
CCGPS for core content areas und what student should know,					
on Change					
on Steps:  1) Continually review the Georgia School Framework.  2) Hold discussions to clarify the purpose and expected use of curriculum maps.  3) Review unit design and	Monthly Monthly	Georgiastandards.org	Administration  Dept. Chairs	Teachers' lesson plans.  Collaborative planning schedules and agendas	- Collaboration between and among Academic Departments, Administration, and teachers of common subjects.(Departmental Meetings, Faculty
	Monthly		Teachers	agenuas	Meetings, Leadership Meetings, Agendas and notes)
	Georgia School Framework.  2) Hold discussions to clarify the purpose and expected use of curriculum maps.  3) Review unit design and development. Tasks and assessment will clearly communicate what students should know and understand.  4) Lesson/units are clearly aligned with GPS or CCGPS	Georgia School Framework.  2) Hold discussions to clarify the purpose and expected use of curriculum maps.  3) Review unit design and development. Tasks and assessment will clearly communicate what students should know and understand.  4) Lesson/units are clearly aligned with GPS or CCGPS	Georgia School Framework.  2) Hold discussions to clarify the purpose and expected use of curriculum maps.  3) Review unit design and development. Tasks and assessment will clearly communicate what students should know and understand.  4) Lesson/units are clearly aligned with GPS or CCGPS	Georgia School Framework.  2) Hold discussions to clarify the purpose and expected use of curriculum maps.  3) Review unit design and development. Tasks and assessment will clearly communicate what students should know and understand.  4) Lesson/units are clearly aligned with GPS or CCGPS  Monthly  Georgiastandards.org  Monthly  Georgiastandards.org  Teachers	Georgia School Framework.  2) Hold discussions to clarify the purpose and expected use of curriculum maps.  3) Review unit design and development. Tasks and assessment will clearly communicate what students should know and understand.  4) Lesson/units are clearly aligned with GPS or CCGPS  Monthly  Georgiastandards.org  Dept. Chairs  Teachers  Teachers

### STRATEGIC GOAL AREA I: Student Achievement

Teacher/Leader Keys Standards	Actions, Strategies, Interventions	Timeline	Estimated Costs, Funding Sources, and Resources	Person(s) Responsible		f Implementation and n Student Learning Evidence			
Standards			Resources		Aitilacts				
LKES #1,2,3	Initiative: Pickens High School Teachers will utilize formative and summative data to drive student achievement by:  Action Steps:  1) Use departmentally developed curriculum/pacing guides to	1-5 Beginning of each	GA DOE Website		Department Meeting minutes  Shared lesson plans and	Teachers will know what to teach and when to teach it.  Constant adjustments will be made within			
	guide classroom instruction.  a) Teachers will utilize departmentally developed curriculum pacing guides and continue to align common assessments to course standards.  b) Develop and use common	semester, at each grading period, and when necessary, during department meetings	GA State Longitudinal Data System  Georgia OAS Benchmark Assessments  USA Test Prep (Local	Administration  Departmental Chairs	lesson plans adjusted to reflect assessment data Student	unit plans to reflect state-mandated curriculum changes (CCGPS & CTAE Standards) Georgia OAS benchmark tests			
	assessments in all core subject areas among teachers where necessary 2) Design performance tasks to establish real world application		meetings	meetings	meetings	Teacher assessr (Formative and Summative Dat	Instructional Funds)  Teacher assessments (Formative and Summative Data for	Teachers BST	assessments  Performance based
	of standards  3) Analyze student work on a regular basis in teacher meetings to revise instructional plans as needed.		each student of each class)  CTAE Curriculum CD		assessments.  Student work	feedback from practice and tests.  Students' work on performance-based			
	Discuss issues pertaining to effective instruction and student achievement					assessments will reflect mastery of standards.			

#### PROCESS GOALS:

- Increase Teacher use of instructional technology in the classroom during the first full year implementation of BYOD initiative.
- Increase Student use of instructional technology in the classroom during the first full year implementation of BYOD initiative.
- Improve and Develop Each Teacher's ability in regards to Differentiated Instruction in their classes.
- Improve Teacher Understanding and implementation of RTI in their classrooms.
- Provide Students with access to Enrichment and Remediation services as needed.
- Increase the number of students completing Pathways in CTAE, Fine Arts, and Foreign Language

#### STRATEGIC GOAL AREA I: Student Achievement

<u>Performance Objective C: Implement a Diversity of Learning Strategies</u>

Teacher/Leader	Actions, Strategies, Interventions	Timeline	Estimated Costs,	Person(s)	Evaluation of Implementa	ation and Impact
Keys Standards			Funding Sources, and	Responsible	on Student Lea	arning
			Resources		Artifacts	Evidence
LKES #1,2,3,4,7	Initiative: Increase the % of students and teachers using appropriate technology in the classroom.  Action Steps:  1) Utilize the most up to date technology to enhance student instruction.  2) Utilize Teacher Technology Training/Professional Development, to maximize teacher effectiveness in classroom technology instruction.  3) Provide technology for those students who may not have a smartphone or other device in the classroom.	Action Steps 1, 2, and 3 will be ongoing throughout the 2013- 2014 school year.	Teacher Technology Lab  Professional Development Funds.  SPLOST funds set aside for technology  Refurbished laptops obtained from the C.D.C.	Teacher Technology Team  Principal  Department Chairs Teachers	In House Teacher Training in Instructional Technology  Professional Development Workshops in Technology	Teacher Sign In Sheets from in House training.  Professional Development Feedback/Redelivery from PD workshops.

LKES #1-7	Initiative: Improve the quality and efficiency of faculty using differentiated instruction and RTI in all learning levels.  Action Steps:  1) Train faculty on differentiation strategies and RTI implementation.  2) Provide Professional development for all teachers in Differentiation and RTI  3) Collaboration among faculty re: differentiation and RTI	Ongoing 2013-14 In-service Days Department Meetings, common planning time.	Professional Development Funds PD 360 software Pam Colvin, Georgia Department of Education. (TKES Trainer) Dr. Sandy Greene (RTI teacher training)	Principal  Department Chairs  Teachers  Trainers	Implementation of Teacher Keys Effectiveness System  Department meeting minutes  List of professional development based on need.	% participation in in-service training.  100% participation in in-service training.
LKES #1,2,3	Initiative: Implement additional learning time for struggling students, grades 9-12 who are failing a core content class at the end of 1 <sup>st</sup> and 3 <sup>rd</sup> 9 week grading period.  a) Before school tutoring b) After school tutoring	2 <sup>nd</sup> and 4 <sup>th</sup> 9 weeks of each semester	4-8 teachers (depending on need) in core content areas (20 Day Money)	4 Content Area Teachers and SPED Teacher as needed.	1 <sup>st</sup> and 3 <sup>rd</sup> 9 week report cards.  Student sign in sheets.	Progress Monitoring and Final Semester Grades at the end of each semester.
LKES #1,3	Initiative: Increase the % of students receiving Enrichment/remediation.  1) Increase the number of classes and/or students participating in AP/Honors classes.  2) Offer Nova Net classes for those students who need to retake a failed EOCT.	Beginning of each semester of 2013-2014 school year	FTE instructional funds, Technology Lab for Nova Net software, lab manager, content area teachers	Teachers Counselors Lab Manager Teachers for Nova Net and A.P. classes. Administration	Number of students enrolled in increased number of AP classes. Power School Data showing students who failed an EOCT	Progress Monitoring in the AP/Honors Classes, as well as Nova Net Classes
LKES #1,3	Initiative: Increase the % of students completing pathways in CTAE/Fine Arts/Foreign Language  Action Steps:  1) Ensure faculty understanding of pathways through CCRPI initiatives  2) Assist students in scheduling to insure an increase in pathway completers	Ongoing 2013-14	1)Faculty, Leadership Meetings, Staff Development (in- house)  2)Advisement time for advising students	Teachers Counselors Administrators Dept. Chairs Students	1) Faculty meeting agendas and sign in sheets 2) Counselor/Advisement lessons.	Comparison of pathway completers from 2013 to 2014.

#### STRATEGIC GOAL AREA I: Student Achievement

Performance Objective D: Improve Student Performance

#### **Process Goals**

- Increase % of students tests scores in the exceeds level for all EOCT courses
- Decrease % of students test scores in the Does Not Meet Level
- Improve overall performance of Students with Disabilities
- Increase participation rate of all sub-groups to at least 95% (SWD, ED, ELL)
- Increase % of all Students' Lexile scores which meet and/or exceed grade-level expectations.
- Improve EOCT meets and Exceeds rate for Coordinate Algebra and Analytical Geometry

Teacher/Leader Keys Standard	Actions, Strategies, Interventions	Timeline	Estimated Costs, Funding Sources,	Person(s) Responsible	Evaluation of Impleme on Student	· · · · · · · · · · · · · · · · · · ·
Reys Standard			and Resources	Kesponsible	Artifacts	Evidence
LKES #1,2,3	Initiative: Increase % of students tests scores in the exceeds level for all EOCT courses  1) Use test data results to target student needs in specific domains for each EOCT course.  2) Use Georgia LDS to specifically target student areas for improvement.  3) Collaboration among teachers for best practices for student improvement.  4) Use OAS and USA Test Prep to target student areas for improvement.  5) Professional Development in Data analysis/interpretation to improve student achievement.	(1-5) will be an ongoing implementation throughout the 2013-2014 school year	Georgia LDS  GADOE Test Data Results  USA Test Prep software (\$4,050, 3 year purchase, county instructional funds)  Professional Development Funds	Administration Teachers	EOCT breakdown of test scores for all courses and subgroups, including analysis of areas of strength/weakness In different test domains. OAS and USA Test Prep Data to target areas of weakness	Monitor the Increase in teacher participation/use of Georgia LDS, OAS, and USA Test Prep.
LKES #1,2,3	Initiative: Decrease % of students test scores in the Does Not Meet Level  1) Use test data results to target student weaknesses in specific domains for each EOCT course.  2) Use Georgia LDS to specifically	(1-4) will be an ongoing implementation throughout the 2013-2014 school year	OAS Georgia LDS GADOE Test Data Results	Administration	test scores for all courses and subgroups, including analysis of areas of strength/weakness	Monitor the Increase in teacher

	target student deficiencies for improvement.  3) Use OAS and USA Test Prep to target student weaknesses for improvement.  4) Professional Development in Data analysis/interpretation to improve student achievement.		USA Test Prep software (\$4,050, 3 year purchase, county instructional funds.  Professional Development Funds	Teachers	In different test domains. OAS and USA Test Prep Data to target areas of weakness	participation/use of Georgia LDS, OAS, and USA Test Prep.
LKES #1,2,3	Initiative: Improve the overall performance of our Students with Disabilities.  1) Adjust all SPED teacher caseloads to students specific to each grade level.  2) Adjust all SPED teacher advisements to correlate with their caseloads.  3) Survey all teachers in regards to interest and ability to gauge interest in participating in a cotaught class based on certification.  4) Provide training for all co-teaching teams with contracts established between the teachers as to the roles for each in the classroom.  5) Provide training for all teachers on the SPED forms, SPED meetings with required expectations.  6) Implement writing sessions for SPED students who failed the GHSWT before and after school.	(1-4) Introduce 2 <sup>nd</sup> Semester 2013-2014, Implement Fall 2014  (5)Ongoing and Reintroduce 2 <sup>nd</sup> Semester 2013- 2014  (6) Immediately after Writing Results come in		Administration Teachers Lead Special Education Teacher Special Education Staff	Teacher Surveys re: Co-Teaching  Contracts between Teacher and Co- Teacher in Co-Taught Classes  Advisement Folders in each SPED Case Mangers Advisement Class  Sign- up Sheets for SPED students for writing remediation	Progress Monitoring of SPED students by Case Managers, Teachers, Administration Survey Results  Progress Monitoring of Parent Conferences
LKES #1,2,3,	Initiative: Increase participation rate of all sub-groups to at least 95% (SWD, ED, ELL)  1) Increase collaboration among faculty, parents, and students in sub-groups to identify and discuss	Ongoing monitoring of students	Blackboard Connect phone call system (District Funds)	Administration Teachers Parents	Teacher Contact Logs  Number of "likes" on	Teachers can articulate how collaboration and communication with students and

	weaknesses to encourage student participation.  2) Offer attendance incentives to students in sub-groups for participation	throughout the 2013-2014 school year.	School Facebook Page, School Website School Marquis	Students Community	Facebook Page	community have impacted participation.
LKES # 1-5	Initiative: Increase % of all Students' Lexile scores which meet and/or exceed gradelevel expectations.  Action Steps:  1) Professional Development for	2013-14 School Year	D.O.E. Test Data Results  Professional Development Funds  Destiny Media	Administration	Levile level gains	0/ Japanese in
	teachers in further understanding and implementing strategies which support Lexile development  2) Correlate reading materials to Lexile levels (in courses and the media center)	Spring 2014	\$37,500 School Wide Possible Striving Readers School Grant.  Community contributions	Teachers  Media Specialist  Staff Development Specialists	Lexile level gains monitored on a monthly basis by teachers.  Professional Development on use of Achieve3000 provided by purchase of program.	% Increase in Lexile scores  Administration can monitor amount of use by each teacher on Achieve3000 program.
	3) Purchase Achieve 3000 program which will be fully implemented in the 2014-2015 school year. Begin implementation in the Spring of the 2014 school year.	Implement Fall 2014.	Instructional Budget for all departments.			

LKES #1,2,3,4,6	Initiative: Improve EOCT meets and Exceeds rate for Coordinate Algebra and Analytical Geometry  1)Create Year Long Classes in both Coordinate Algebra and Analytic Geometry for students identified as needing support.  2) Create a Rubric for both classes to document how students are to be placed in these classes.	1,2)Fall 2014	Two Teacher per subject (Paid for by County Funds)	Administration  Math Department  Math Lead Teacher	EOCT Results  Benchmark Assessments  Rubrics for both classes	Progress Monitoring of Students in both Classes.

#### **Process Goal:**

- Increase in hits on website, Facebook, in 2013-14.
- Increase number of parents and students using new mobile school app.

### STRATEGIC GOAL AREA II: Student and Stakeholder Involvement

<u>Performance Objective A:</u> Identify and Utilize Community Resources

Performance Objective B: Foster Positive Relationships Among All Students and Stakeholders

<u>Performance Objective C:</u> Provide Opportunities for Stakeholder Education

<u>Performance Objective D:</u> Increase Stakeholder Communication

Teacher/Leader		Timeline	Estimated Costs, Funding Sources, and	Person(s)	Evaluation of Imp	
Keys Standard	Actions, Strategies, Interventions		Resources	Responsible	Artifacts	dent Learning Evidence
LKES: #8	Initiative: Promote positive student, stakeholder, and community relationships  Action Steps:  1) Advertise our School Advisory Council meetings on all of our media outlets.  2) Advertise the use of Parent Portal on the PHS School Website as well as our PHS Facebook page.  3) Maximize the use of our local newspaper (Pickens Progress), along with our other media outlets to make parents aware of upcoming events and/or announcements.  4) Increase communication between parents and staff and increase awareness of school events, newsletters, etc. by purchasing a Mobile School Application specific to PHS.	1)2 to 3 weeks prior to scheduled meetings. 2)Ongoing 3)Weekly  4)Implementation should begin in January 2014.	4) \$1,800 setup fee. \$59.95 monthly maintenance fee (local school funds)	1)Administration  2)Media Specialist, Engineering and Technology Teacher  3)Journalism class, Athletic Director  4)PHS Technology Team	1)Weekly Publication of Pickens Progress 2)Facebook Page and School Website updated on a regular basis. (Weekly, sometimes Daily) 3)Same as #1 4)Future Implementation of New PHS Mobile App. For Apple and Android devices.	Monitor number of "hits" on website and "likes" on PHS Facebook Page  Monitor the # of subscribers to the free, new PHS school mobile app.

#### **PROCESS GOAL:**

• Successfully implement all components of Georgia's new teacher evaluation instrument (TKES) with all certified teachers

### STRATEGIC GOAL AREA III: Organizational Growth and Improvement

<u>Performance Objective A:</u> Develop a System-wide Professional Development Plan

Performance Objective B: Provide Training for Support Staff

<u>Performance Objective C:</u> Provide PL Opportunities for Certified /Professional Staff

Teacher/Leader Keys Standard	Actions, Strategies, Interventions	Timeline	Estimated Costs, Funding Sources, and	Person(s) Responsible	Evaluation of Implementation and Impact on Student Learning	
			Resources		Artifacts	Evidence
LKES: #1-5	Initiative: Pickens High School along with the Pickens County School System will develop a Professional Learning Plan following the format developed by the system and aligned to SIP.  Action Steps:  1) Implement a Teacher Survey to determine Professional Development needs as a school.  2) Implement priority based Professional Development among staff based on Teacher Survey.	Updated yearly, starting in 2013-14  Beginning August 2013	Professional Development Funds Controlled at the District Level.	Director of Teaching and Learning Principal	Professional Development applications, sign in Rosters, and information obtained from trainings.	Certified Staff can articulate how participation in trainings enhances their job performance.
LKES	Initiative: 100% of Support Staff will attend	2013-14	System PL notices	Director of	Professional	Support Staff
#1-5	mandated system training		Staff development monies (local and	Teaching and Learning	Development applications, sign in Rosters, and information	can articulate how participation in trainings
			state funds)	Principal		enhances their
			Coordinated system PL	CTAE Director	obtained from trainings.	job performance.
				SPED Dept. Chair		

LKES	Initiative: 100% of Certified Staff will attend	August	Staff development	Administrators	Sign – in	Teachers can
#1-8	mandated system training for TKES	2013	monies (local and		Rosters	articulate their
#1-0	implementation		state funds)	Teachers	Online	knowledge of
				reactiers	Documentation	the TKES
			Coordinated system		of	process
			PL		Completed	throughout the
			"		Self-	school year as
					Assessments,	they continue to
			DOE Online Resources		Walk-throughs,	become more
					Formative	familiar with the
					Assessments,	TKES standards
					Summative	and processes.
					Assessments,	
					Pre-	
					Conferences,	
					Mid-Year	
					Conferences,	
					End-of-the-	
					Year	
					Conferences	
LKES	Initiative: PHS will participate in and provide PL	On-going	Webinars	Administrators	Sign –in Rosters	Effective
# 3,4	opportunities for Certified / Professional Staff for	2013-14	Workshops		Agendas	implementation
π 3, <del>4</del>	identified needs, based on self-assessments, walk-		DOE Online Resources		Schedule of PL	as measured
	throughs, formative/summative feedback on		and Videos		opportunities	during
	TKES.		PDF 360		Online	classroom
					Documents	observations
						and job
						assessments.

STRATEGIC GOAL AREA IV: Internal Processes

<u>Performance Objective A:</u> Increase Student Participation in Cafeteria Meal Programs

<u>Performance Objective B:</u> Maintain Facilities

<u>Performance Objective C:</u> Ensure a Safe School Environment

Teacher/Leader Keys Standard	Actions, Strategies, Interventions	Timeline	Estimated Costs, Funding Sources, and Resources	Person(s) Responsible		Implementation Student Learning Evidence
LKES #2,4	Initiative: Increase student participation in cafeteria meal programs.  Action Steps:  1) Survey students on current menu items, change in menu items, and desired menu items  2) Review lunch schedules to insure equally distributed numbers.  3) Review/Remodel Cafeteria layout and design to enhance use and maintain a sense of pride.	1)One survey each semester. 2)Beginning of each Semester 3)Ongoing throughout the School Year.	Student surveys Nutrition Director Funds, SPLOST Funds	Nutrition Director  Cafeteria Manager  Principal	Survey Results	Monthly Meal Reports from Cafeteria Manager and Director of Nutrition

LKES	Initiative: Improve and Maintain PHS facilities Action Steps:					
#2	Improve our Safety and Security by purchasing additional cameras to our school camera system	1) Phase 1 in place; phase 2 and 3 currently on hold.	1)Phase 2: \$46,517.87 Phase 3: \$41,003.42	Director of Operations		
	<ol> <li>Construct visitors' locker room, concession area, and restroom at football stadium</li> </ol>	2)July 2013	2)\$110,000	Administration  Athletic  Director		
	<ul> <li>Resurface track</li> <li>Purchase / mount stationary lightning / Wet Bulb Globe Temperature monitoring system for all outside activities</li> </ul>	3)TBD 4)TBD	3)Funds not available at this time 4)\$10,000	Director		
Teacher/Leader Keys Standard	Actions, Strategies, Interventions	Timeline	Estimated Costs, Funding Sources, and	Person(s) Responsible	Evaluation of Implementation and Impact on Student Learning	
_			Resources	-	Artifacts	Evidence

LKES	Initiative: Ensure a safe environment					
#2,4,8	Action Steps:					
#2,4,8	<ol> <li>Update Pickens High School Emergency Preparedness and Safety Plan.</li> <li>All staff receiving professional learning and safety training.</li> <li>Staff training and student instruction on different safety issues such as: Fire Drills, Severe Weather drill, Intruder on campus and bomb treat.</li> <li>Survey staff on CPR and First Aid training and set goals to increase the percentage over the next three years, and AED training and education</li> <li>Conduct a mass disaster preparedness drill with teachers, staff and volunteers in order to establish baseline for additional training.</li> <li>Conduct facility inspection to insure all safety equipment and signage is in good working order</li> </ol>	1)Annually 2)Annually 3)Monthly Annually 4)Spring 2014 5)Spring 2014 6)Quarterly	Staff Development monies (local and state funds)  Local Sheriff's Department, Emergency Medical Staff	Administration Faculty Director of Operations	Monthly Fire Drills  Twice Yearly Severe Weather Drills  At Least Twice Yearly Intruder on Campus Drill	Teachers and students can accurately articulate appropriate procedures for fire drills, severe weather drills, intruders and bomb threats